

2022-2023 Executive's Recommended Budget

Cuyahoga County
Fiscal Office
Office of Budget & Management
Committee of the Whole
October 14, 2022



Goals of 2022-2023 Executive's Recommended Biennial Budget

- Balanced Budget (Revenues \geq Expenditures)
- Right-Size the Budget (appropriations based on historical spending)
- Reduce Audit Findings (for over-appropriating departmental budgets)
- Includes no CARES Act funding
- Includes no ARPA funding



2017-2022 Strategic Plan



Goals and Objectives

- Economic Growth & Opportunity
 - Regional Growth
 - Economic Opportunity
- Fairness & Equity
 - Economic Opportunity
 - Individual Well-Being
- Government That Gets Results
 - Cross-Sector Resources
 - Superior Services



2022-2023 Initiatives

Strategic Plan Goal	Program Area	Initiative	Annual Funding Level	Agency/ Department
Goals: 8, 9, 11, 12	General Government	Implement Central Booking to reduce the number of inmates in the County Jail who have not yet been charged or are pre-disposition to decrease the overall jail population, allow defendants to maintain employment and connection with their social support system, and reduce racial disparities	\$3.4 million	Miscellaneous
Goals: 8, 9, 11, 12	Public Safety & Justice Services	Public Defender is adding three attorneys to handle post-conviction, vertical, mental health cases, two social workers for Central Booking, one social worker for Juvenile cases, one paralegal for Child Support and one IT support staff.	\$1.3 million	Public Defender's Office
Goals: 1, 7, 8, 12	Public Safety & Justice Services	Increase hourly rates of Corrections Officers in the County Jail. This increase is necessary to provide a competitive hourly rate not only to retain existing Corrections Officers but to attract and hire new Corrections Officers.	\$7.5 million	Sheriff's Office
Goals: 1, 7, 8, 12	Public Safety & Justice Services	Increase hourly rates of Sheriff's Deputies, Sergeants and Lieutenants in the County Jail. This increase is necessary to provide a competitive hourly rate not only to retain existing Sheriff's staff but to attract and hire new Sheriff's staff.	\$2.1 million	Sheriff's Office
Goals: 1, 7, 8, 12	Public Safety & Justice Services	Increase hourly rates of Detention Officers in the Juvenile Detention Center. This increase is necessary to provide a competitive hourly rate not only to retain existing Detention Officers but to attract and hire new Detention Officers.	\$1.2 million	Juvenile Court
Goals: 12, 13, 15	General Government	Implement a Tuition Reimbursement program to provide professional development for all county staff. The program will include Baldwin Wallace College, Cleveland State University and Cuyahoga Community College	\$2.4 million	Miscellaneous
Goals: 1, 3, 10, 12,	General Government	Begin the development of the County's Public Utility (Microgrid)	\$87,500	Miscellaneous



2022-2023 Base Budget

Base Budget was set equal to 2021 Base Budget Update except for Personnel Services. Assumptions for Personnel Services were:

- Salaries budgeted at Pay Period 12 plus 2% COLA
- Employer Share of Health Care increased 3%
- No changes for Attrition or Overtime



2022-2023 Adjustments (to the Base Budget)

Increases:

- \$3.4 million Central Booking
- \$1.3 million Public Defender staff
- \$7.5 million Hourly Rates for Sheriff's Corrections Officers
- \$2.1 million Hourly Rates for Sheriff's Deputies, Sergeants and Lieutenants
- \$1.2 million Hourly Rates for Juvenile Court's Detention Officers
- \$2.4 million Tuition Reimbursement program
- \$87,500 County's Public Utility (Microgrid)

Decreases:

- -\$6.3 million Premium Holiday (draw cash balance)
- -\$6 million Workers' Compensation (draw cash balance)

Technical adjustments for items approved by BOC or Council in 2021



2022-2023 Operational Decision Items (ODIs)

- 38 ODIs submitted by departments
- Most ODIs requested full staffing
- ODIs totaled \$157 million over biennium
- None of the ODIs were approved



2022-2023 Recommended General Fund Operating Surplus

	2022	2023
Revenue/Expenditure	Recommended Budget	Recommended Budget
Total Operating Revenue	505,074,460	502,130,785
Total Operating Expenditures	426,915,854	433,381,409
Subsidies	77,484,155	67,875,962
Operating Surplus	674,451	873,414

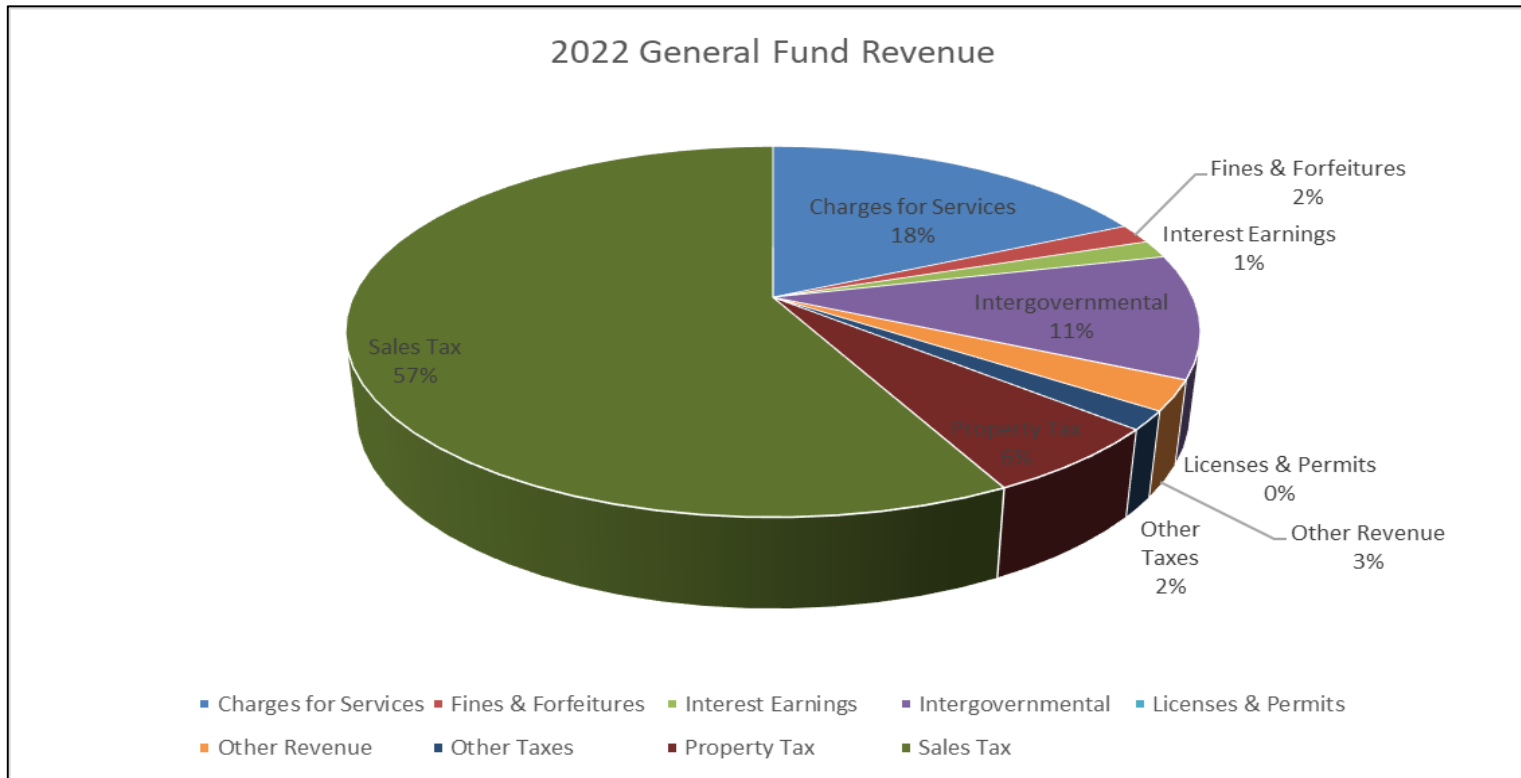


2022-2023 Recommended General Fund Operating Revenue

Revenue	2022 Recommended Budget	2023 Recommended Budget	2022 Increase	2023 Increase (Decrease)
Charges for Services	90,712,905	90,712,905	0	0
Fines & Forfeitures	8,586,576	9,015,905	5%	5%
Interest Earnings	7,800,000	7,800,000	0	0
Intergovernmental	54,475,158	54,742,388	0	0
License & Permits	102,974	102,974	0	0
Other Revenue	13,242,570	3,242,570	10,000,000	(10,000,000)
Other Taxes	8,266,548	8,808,617	20%	7%
Property Taxes	31,002,860	31,002,860	3,713,437	0
Sales Taxes	290,884,870	296,702,567	2%	2%
Total	505,074,461	502,130,786		



2022-2023 Recommended General Fund Operating Revenue

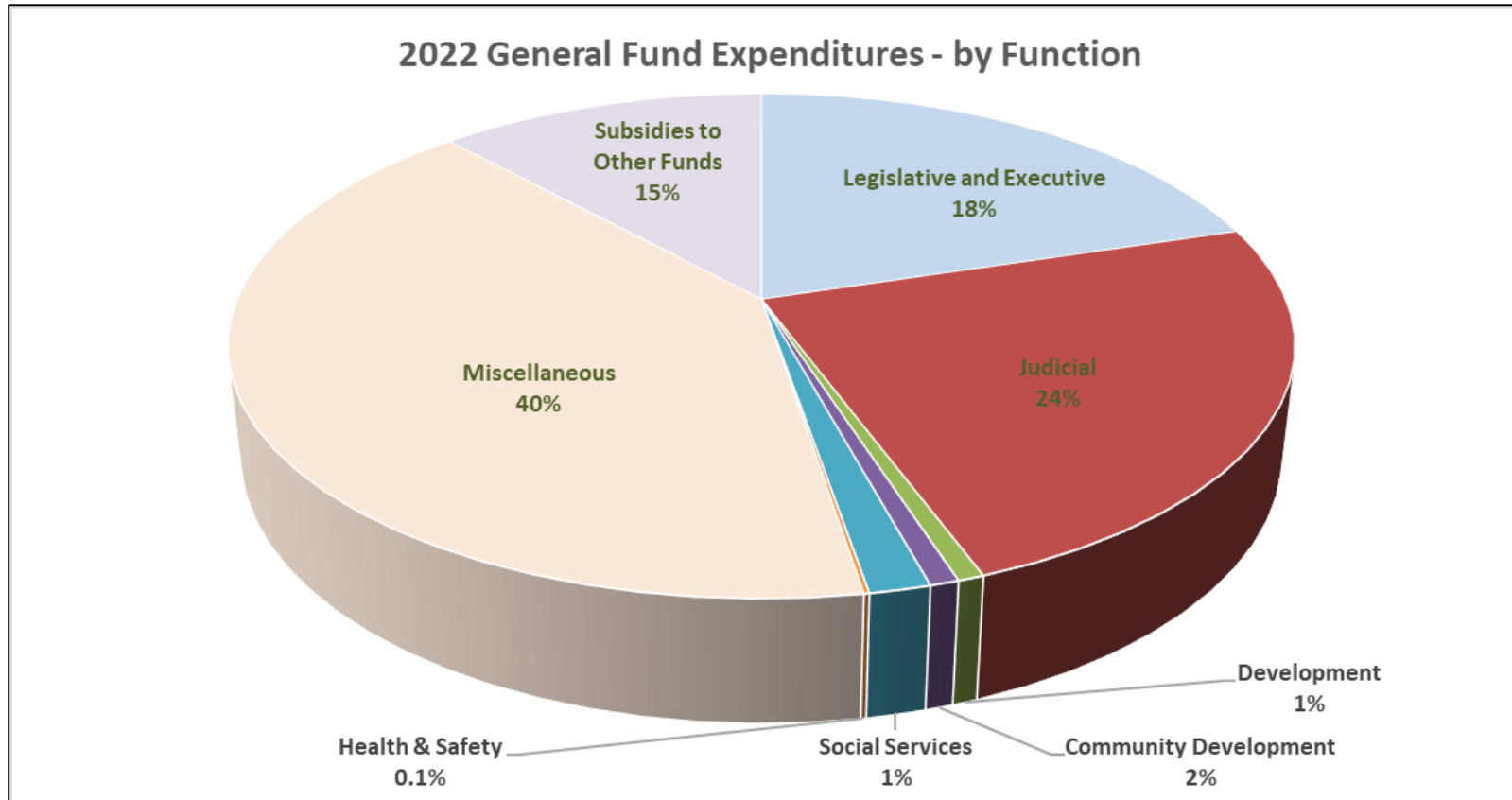


2022-2023 Recommended General Fund Operating Expenditures by budget line

Budget Line	2022 Recommended Budget	2023 Recommended Budget
Personnel Services	280,584,031	288,542,505
Other Expenditures	146,331,823	144,838,904
Subsidies	77,484,155	67,875,962
Total	504,400,009	501,257,371



2022-2023 Recommended General Fund Operating Expenditures (by function)



2022-2023 Recommended General Fund Cash Reserves

Project	2022 Recommended Budget	2023 Recommended Projection
County Hotel (Capital)	7,000,000	7,000,000
Flats East Bank Guarantee	1,143,975	1,143,975
Sherwin Williams Incentive	7,000,000	0
General Fund Reserves	15,143,975	8,143,975

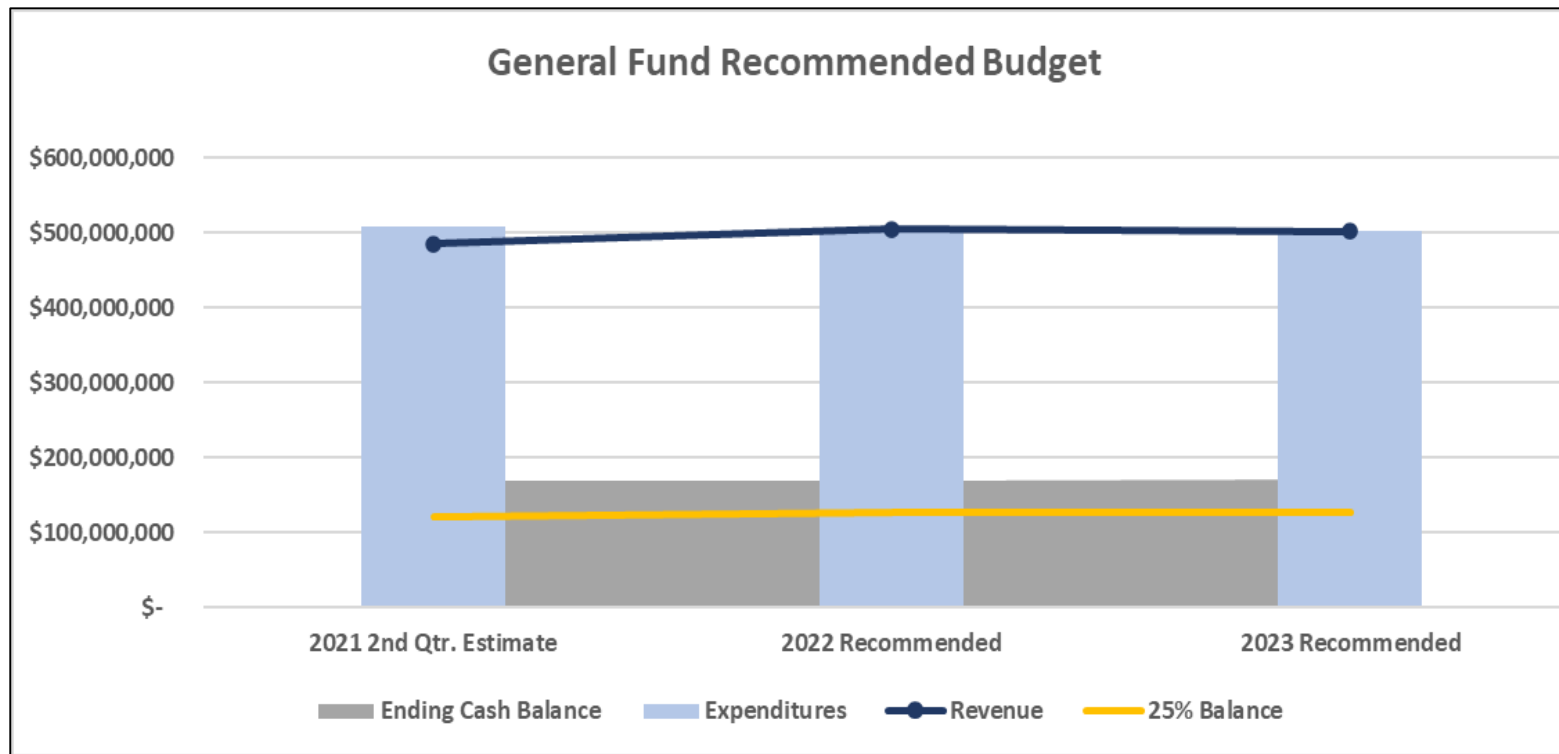


2022-2023 Recommended General Fund Ending Cash Balance

	2022 Recommended Budget	2023 Recommended Budget
Estimated Beginning Cash Balance (2nd Qtr.)	168,929,390	169,603,841
Operating Revenue	505,074,460	502,130,785
Operating Expenditures	426,915,854	433,381,409
Subsidies	77,484,155	67,875,962
Estimated Ending Cash Balance	169,603,841	170,477,255
<i>Estimated Cash Reserve Requirement</i>	<i>126,971,550</i>	<i>126,100,002</i>



2022-2023 Recommended General Fund Biennial Budget



2022-2023 Recommended Health and Human Services Levy Operating Surplus

	2022	2023
Revenue/Expenditure	Recommended Budget	Recommended Budget
Total Operating Revenue	276,709,711	276,709,711
Total Subsidies	276,225,308	276,114,202
Operating Surplus	484,403	595,509



2022-2023 Recommended Health and Human Services Levy Fund Revenue

Revenue	2022 Recommended Budget	2023 Recommended Budget
Intergovernmental	16,625,298	16,625,298
Property Taxes	260,084,413	260,084,413
Total	276,709,711	276,709,711

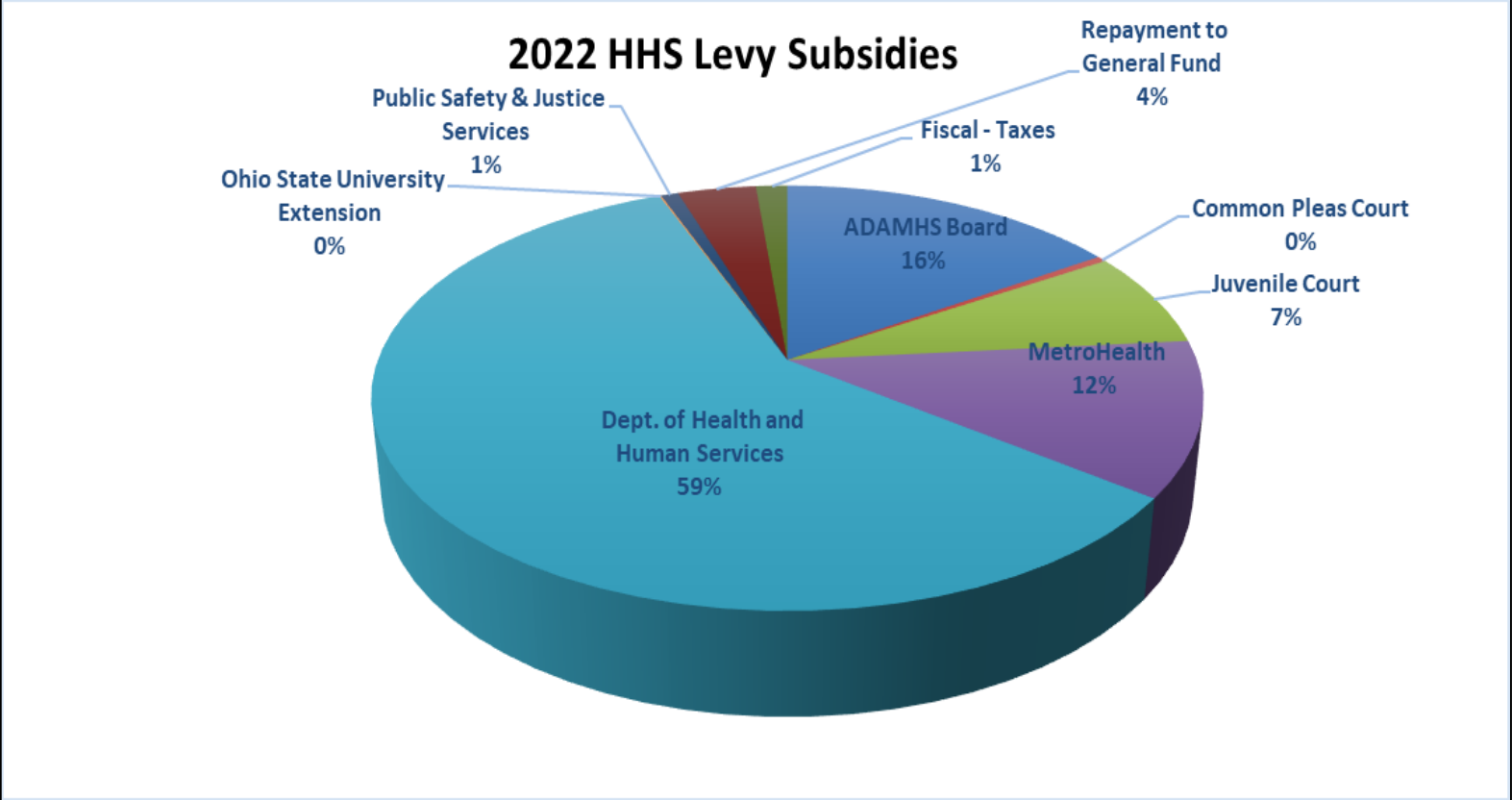


2022-2023 Recommended Health and Human Services Levy Fund Subsidies

Department	2022 Recommended Budget	2023 Recommended Projection
ADAMHS	43,463,659	43,463,659
Common Pleas-Juvenile Division	20,245,836	20,550,397
Common Pleas-TASC	1,222,073	1,216,883
Family Justice Center	230,741	230,741
Fiscal-Tax	4,000,000	4,080,000
HHS Administration	4,912,530	5,095,992
HHS Children with Medical Handicaps	1,471,831	1,471,831
HHS CJFS	7,050,000	7,050,000
HHS CSEA	5,192,199	7,279,243
HHS DCFS (PA)	42,333,469	44,205,542
HHS DCFS (PCSA)	41,059,192	45,059,192
HHS DSAS	20,521,636	21,689,817
HHS Early Childhood	19,248,480	19,275,419
HHS FCFC	5,337,822	5,360,693
HHS Homeless	10,728,234	10,743,275
HHS Other Programs	601,075	676,120
HHS Re-Entry	2,689,221	2,702,574
MetroHealth	32,472,000	32,472,000
Ohio State Extension	222,300	222,300
Public Safety-Witness Victims	2,223,010	2,268,524
Workforce Development	1,000,000	1,000,000
Repayment to General Fund	10,000,000	0
Total HHS Levy Subsidies	276,225,308	276,114,202



2022-2023 Recommended Health and Human Services Levy Fund Subsidies

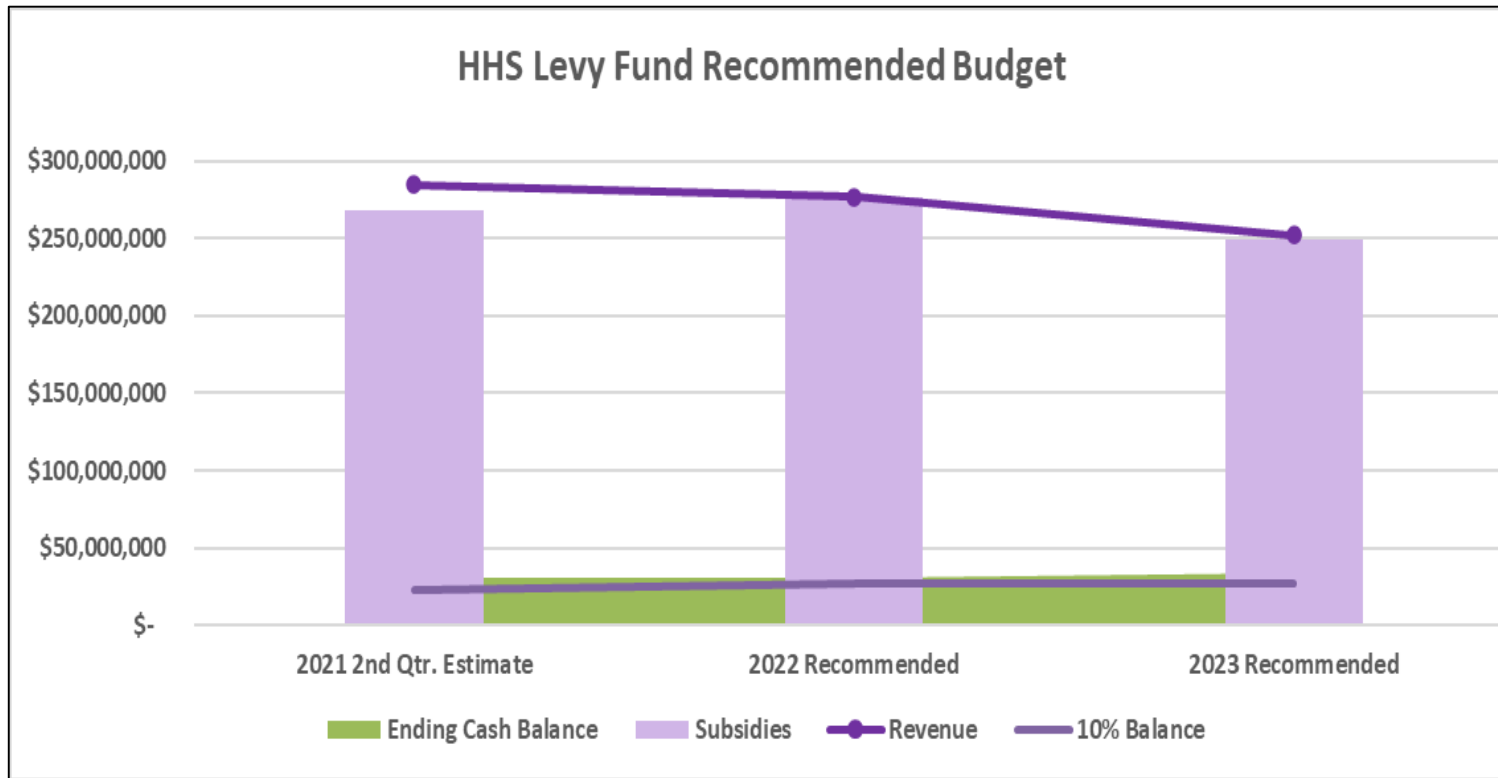


2022-2023 Recommended Health and Human Services Levy Fund Ending Cash Balance

	2022 Recommended Budget	2023 Recommended Budget
Estimated Beginning Cash Balance (2nd Qtr.)	30,635,841	31,120,244
Operating Revenue	276,709,711	276,709,711
Subsidies	276,225,308	276,114,202
Estimated Ending Cash Balance	31,120,244	31,715,753
<i>Estimated Cash Reserve Requirement</i>	<i>26,833,008</i>	<i>27,622,531</i>



2022-2023 Recommended Health and Human Services Levy Biennial Budget

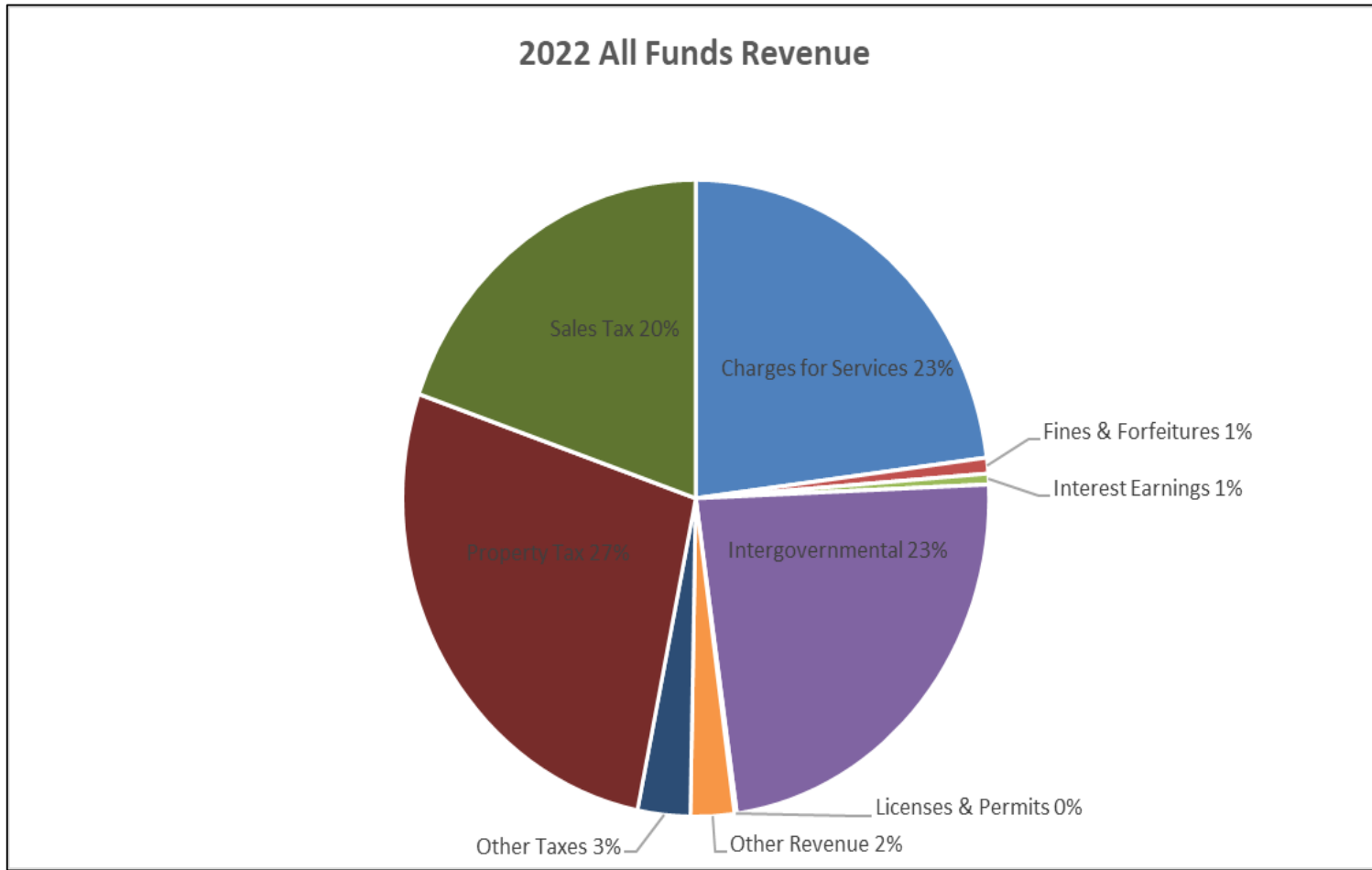


2022-2023 Recommended All Funds Operating Surplus

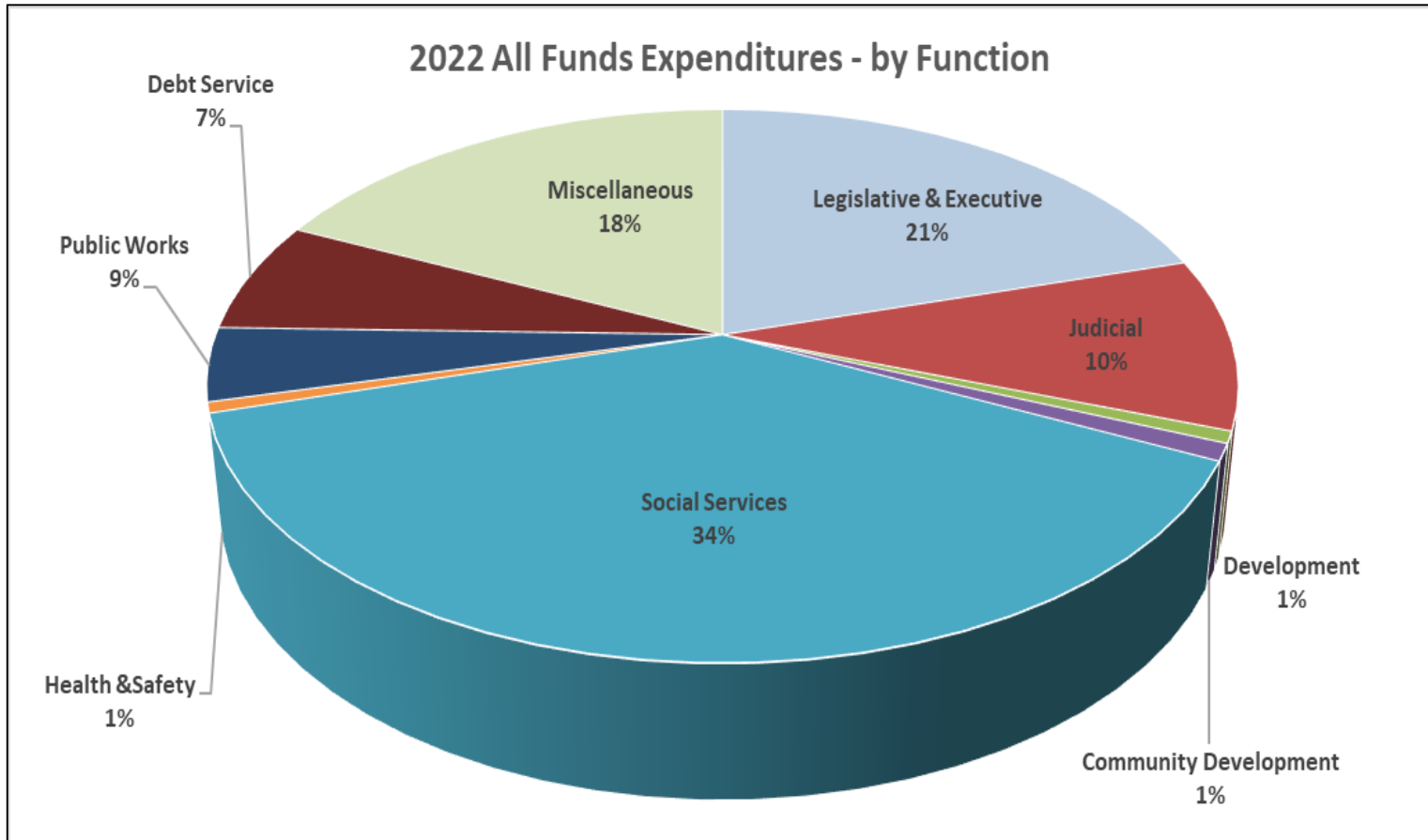
	2022	2023
Revenue/Expenditure	Recommended Budget	Recommended Budget
Total Operating Revenue	1,535,868,222	1,534,673,166
Total Operating Expenditures	1,461,864,100	1,464,501,756
Operating Surplus	74,004,122	70,171,410



2022-2023 Recommended All Funds Operating Revenue



2022-2023 Recommended All Funds Operating Expenditures (by function)



2022-2023 Recommended Capital Improvements Plan

- Facilities projects are funded solely by General Fund
- Road & Bridge projects are funded with federal, state and local (license fees) dollars
- Sanitary projects are funded by participating municipalities
- Juvenile Court (security system) is funded by General Fund

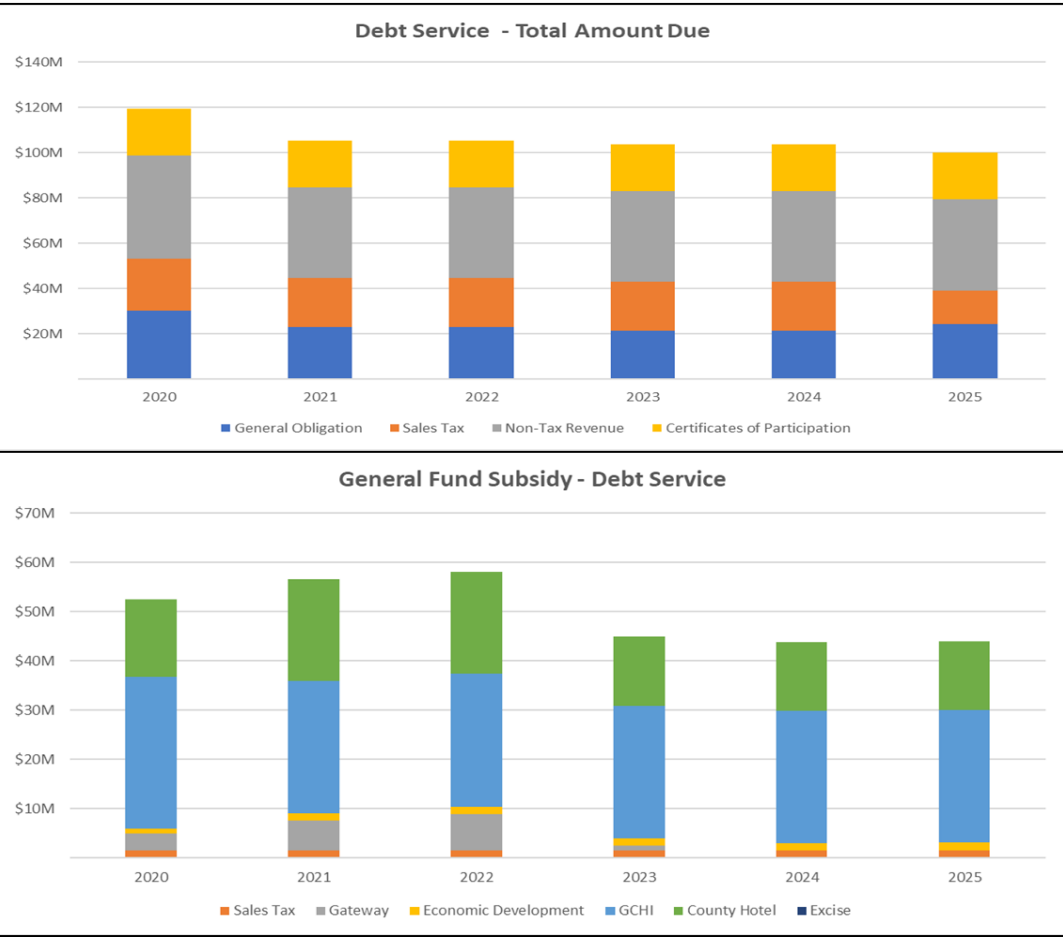
	2022 Estimated Project Cost	General Fund	Road & Bridge Fund	Special Revenue
Public Works-Facilities	10,048,437	9,898,437		150,000
Public Works-Road & Bridge	45,075,455		24,793,744	20,281,711
Public Works-Sanitary	2,360,000			2,360,000
Juvenile Court	2,828,208	2,828,208		
Total	60,312,100	12,726,645	24,793,744	22,791,711

	2023 Estimated Project Cost	General Fund	Road & Bridge Fund	Special Revenue
Public Works-Facilities	11,992,061	11,992,061		
Public Works-Road & Bridge	101,284,000		31,065,900	70,218,100
Public Works-Sanitary	2,960,000			2,960,000
Juvenile Court	1,097,751	1,097,751		
Total	117,333,812	13,089,812	31,065,900	73,178,100



2022-2023 Recommended Debt Service

- As of January 1, 2022, \$1.2 billion in outstanding debt (principal and interest)
- 2022 Budget includes \$97 million for debt service
- 2023 Budget includes \$84 million for debt service
- Gateway Development bonds mature in 2023



2022-2023 Recommended Biennial Budget Board of Developmental Disabilities

- BODD provides support and services to people with developmental disabilities of all ages
- The recommended 2022 and 2023 budgets reflect flat spending
- Board will approve budget in late October
- Primary revenue source is 3.9 mills continues levy
- Board has phased out service delivery in 8 Adult Activity Centers

	2022 Recommended Budget	2023 Recommended Budget
Budget Line		
Personnel Services	56,142,814	56,142,814
Other Expenditures	76,770,777	76,770,777
Total	132,913,591	132,913,591



2022-2023 Recommended Biennial Budget

Fiscal Office-Consumer Affairs

- The Department of Consumer Affairs' mission is to make sure people who live or shop in Cuyahoga County get what they pay for
- Funded primarily by General Fund
- Consumer Protection Scam reports are on the rise (up 10% from 2020)

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	774,642	798,475
Other Expenditures	39,332	39,332
Total	813,974	837,807



2022-2023 Recommended Biennial Budget Veterans Services Commission

- VSC offers a holistic approach to helping Veterans and their families fight against unexpected hardships.
- VSC supported solely by General Fund
- ORC §5901.11 entitles the VSC to an annual budget that is not to exceed 0.25 mills
- Chapter 711 of the County Code requires year-end surpluses in this budget to be appropriated the following year in the Veterans Services Fund, which is managed by County Council
- 2020 year-end surplus was \$1.7 million
- The VSC just submitted their board approved budget
- This budget will require amendment

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	2,517,695	2,588,613
Other Expenditures	4,920,353	4,920,353
Total	7,438,048	7,508,966



2022-2023 Recommended Biennial Budget Law Library Resources Board

- Law Library is solely supported by fines and fees (no General Fund support)
- County must provide space at no cost
- County agencies are required by ORC §307.51(G) to seek approval of the LLRB to purchase, lease, rent, operate, or contract for the use of any legal research or reference materials

	2022 Recommended Budget	2023 Recommended Budget
Personnel Services	1,828,375	1,887,870
Other Expenditures	110,628	110,628
Total	1,939,003	1,998,498



2022-2023 Recommended Biennial Budget Solid Waste Management District

- The Cuyahoga County Solid Waste District is the leading resource in Cuyahoga County for information, expertise and programs that support sustainable materials management and reduce the environmental impact of waste. The District is governed by a Board of Directors and is advised by a Solid Waste Policy Committee which oversees the development and implementation of the Cuyahoga County Solid Waste Management Plan.
- Solely supported by fines and fees (no General Fund support)

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	665,455	685,289
Other Expenditures	1,509,771	1,509,771
Total	2,175,226	2,195,060



2022-2023 Recommended Biennial Budget Regional Collaboration

- The Department of Regional Collaboration serves as the liaison between the Office of the County Executive and public sectors, private sector and non-profit partners. The focus is on fostering improved efficiency and collaboration through economic development, shared services and other modes.
- Solely supported by General Fund

Budget Line	2022 Recommended Budget	2023 Recommended Budget
Personnel Services	264,296	271,445
Other Expenditures	4,731	4,731
Total	269,027	276,176



2022-2023 Recommended Biennial Budget Soldiers' and Sailors' Monument

- The Soldiers' and Sailors' Monument commemorates the American Civil War
- This monument signifies the essence of the nation for which Cuyahoga County Veterans were willing to and did give their lives
- Solely supported by General Fund

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	235,790	242,013
Other Expenditures	138,757	138,757
Total	374,547	380,770



2022-2023 Recommended Biennial Budget Fiscal Office-Board of Revision

- Board of Revision hears property valuation complaints as outlined and prescribed by Chapter 5715 of the ORC.
- Solely supported by Real Estate Assessment (REA) Fund (no General Fund support)

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	1,828,375	1,887,870
Other Expenditures	110,628	110,628
Total	1,939,003	1,998,498



2022-2023 Recommended Biennial Budget County Council

- The Cuyahoga County Council is the legislative body of Cuyahoga County government, made up of 11 elected representatives from across the County
- The Council makes policy decisions for the effective functioning of County government, and is a link between government agencies and citizens
- The Council has legislative and taxing authority for the County and is a co-equal branch of the County government with the executive branch
- Solely supported by General Fund

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	2,161,643	2,220,135
Other Expenditures	164,060	164,060
Total	2,325,703	2,384,195



2022-2023 Recommended Biennial Budget County Executive

- The County Executive is the Chief Executive Officer of the Cuyahoga County government.
- The County Executive is responsible for the appointment and removal of county personnel, working with other local governments, introducing legislation to the county council, submitting budgets and capital improvements plans to the council, and many other duties.
- Solely supported by General Fund

	2022	2023
Budget Line	Recommended Budget	Recommended Budget
Personnel Services	765,179	785,491
Other Expenditures	145,893	145,893
Total	911,072	931,384

